

Parking District Services

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is growing in importance as a tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by developers nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total recommended FY04 Operating Budget for the Parking Districts Funds is \$18,714,120, a decrease of \$1,777,790 or 8.7 percent from the FY03 Approved Budget of \$20,491,910. Personnel Costs comprise 15.2 percent of the budget for 41 full-time positions and two part-time positions for 45.6 workyears. Operating Expenses and Debt Service account for the remaining 84.8 percent of the FY04 budget.

Not included in the above recommendation is a total of \$808,980 and 6.8 workyears that are charged to: Capital Improvements Program - CIP, Bethesda Parking District (\$44,630, 0.4 WY); Capital Improvements Program - CIP, Silver Spring Parking District (\$148,830, 1.4 WYs); Capital Improvements Program - CIP, Wheaton Parking District (\$89,000, 0.8 WY); and Mass Transit (\$526,520, 4.2 WYs). The funding and workyears for these items are included in the receiving departments' budgets.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding. Please see Section 5 for information related to the CIP.

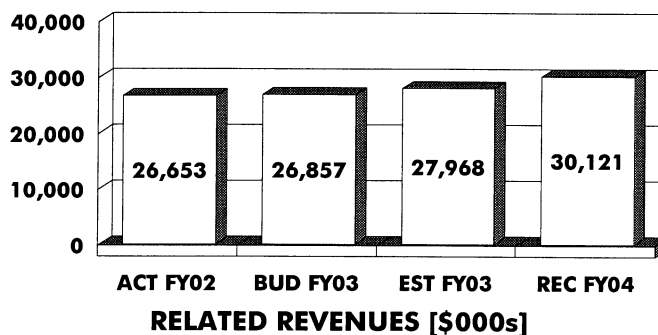
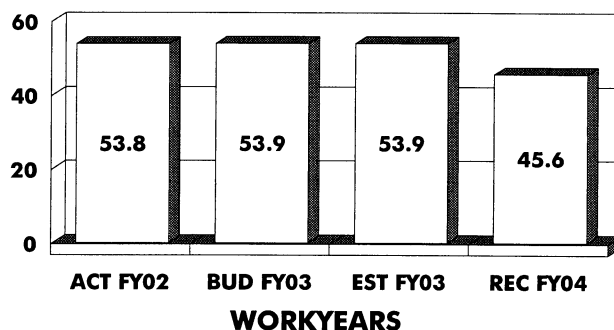
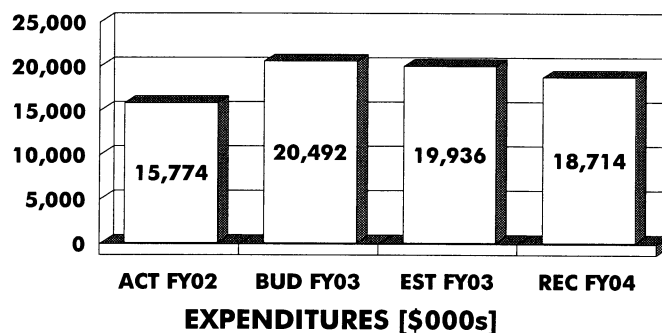
PROGRAM CONTACTS

Contact Judy Gienger of the Parking Districts Funds at 240.777.8715 or Will McMillin of the Office of Management and Budget at 240.777.2786 for more information regarding this

Program Summary

	Expenditures	WYs
Parking Facility Operations	3,533,210	12.0
Parking Facility Maintenance	3,319,840	14.7
Parking Facility Security and Safety	1,427,020	6.3
Parking Management	729,660	3.5
Parking Facility Engineering	490,980	3.6
Fixed Costs	3,147,690	0.0
Debt Service	5,534,420	0.0
Administration	531,300	5.5
Totals	18,714,120	45.6

Trends



department's operating budget.

PROGRAM DESCRIPTIONS

Parking Facility Operations

This program includes management of revenue collection from all individual meters, electronic computerized pay stations, monthly parking permits, and cashiered facilities. The collected revenue is sorted, counted, and taken to the bank for deposit. The Parking Facility Operations program also sorts and counts all revenue collected by the Ride On bus program.

In addition, this program provides routine preventive and corrective maintenance to ensure that all meter devices function properly.

Parking Facility Operations maintains regularly-scheduled parking enforcement patrols in all Parking Districts, residential permit areas, and certain parking areas at County facilities.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	3,586,500	18.2
Enhance: Cashiering and garage management for Garages 60 & 61	115,180	0.0
Enhance: Meter revenue collection (incl. Garage 60 & 61)	28,300	0.0
Enhance: Parking citation services contract	457,400	0.0
Increase Cost: Office lease	18,130	0.0
Increase Cost: Parking enforcement	30,470	0.0
Decrease Cost: Charges from Finance for citation collections	-302,800	-4.8
Decrease Cost: Cashiering and garage management for Garage 11	-229,400	0.0
Decrease Cost: Workforce reorganization	-163,260	-1.5
Decrease Cost: One-time items in FY03	-37,320	0.0
Decrease Cost: Farebox revenue transport and charges from Transit Services	-23,430	0.0
Decrease Cost: Motor pool	-14,230	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	67,670	0.1
FY04 CE Recommended	3,533,210	12.0

Parking Facility Maintenance

This program provides the maintenance of all parking lots, garages, and surrounding grounds. Facilities maintenance is programmed at a level which is designed to ensure the operational integrity of the facilities and the security of parking patrons. Maintenance of parking facilities includes: snow and ice removal; housekeeping services; equipment maintenance for elevators, electrical systems, and Heating, Ventilation, and Air-Conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, paint stripes, graffiti, doorframes, brick and block, meter posts, and woodwork due to vandalism, use, and age; and groundskeeping services.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	3,682,550	16.2
Add: Degreasing of parking garages (incl. Garages 36 & 42)	6,800	0.0
Increase Cost: Batteries for emergency lighting - Bethesda	10,750	0.0
Increase Cost: Electrical maintenance	30,120	0.0
Increase Cost: Plumbing maintenance	12,300	0.0
Increase Cost: Trash hauling	5,800	0.0
Increase Cost: Parking facility sweeping	21,690	0.0
Reduce: Painting supplies and materials	-40,000	0.0
Decrease Cost: One-time items in FY03	-190,000	0.0
Decrease Cost: Workforce reorganization	-99,020	-1.5
Decrease Cost: Groundskeeping	-59,100	0.0
Decrease Cost: Garage washdown services	-55,080	0.0
Decrease Cost: Garage stairtower cleaning	-31,460	0.0
Decrease Cost: Structural steel cleaning	-8,230	0.0
Decrease Cost: Batteries for emergency lighting in Silver Spring and Wheaton	-4,250	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	36,970	0.0
FY04 CE Recommended	3,319,840	14.7

Parking Facility Security and Safety

This program provides security services for parking facility patrons to protect against theft, vandalism, and threats to personal security. The goal of the program is a safe environment in parking facilities through the use of County law enforcement agencies, contract security guards, and the Service Corps (in Silver Spring and Wheaton only).

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	1,640,100	6.3
Add: Security service	24,790	0.0
Increase Cost: Charges from Police	10,670	0.0
Decrease Cost: One-time items in FY03	-219,460	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-29,080	0.0
FY04 CE Recommended	1,427,020	6.3

Parking Management

This program is responsible for establishing and monitoring policy and expenditure levels to support the current and future operating and capital costs of Parking District Services while maintaining fund levels to ensure compliance with revenue bond covenants and to protect the fiscal integrity of the Parking District Funds. The program is also responsible for parking programs throughout the County that support mixed-use developments in the central business districts, fiscal analysis, financial management for the Parking Districts, and coordination of parking programs with the County's other transportation policies and programs.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	657,000	3.9
Increase Cost: Transit charges	84,190	0.0
Decrease Cost: Workforce reorganization	-21,350	-0.5
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	9,820	0.1
FY04 CE Recommended	729,660	3.5

Parking Facility Engineering

This program supports a balanced system of public parking which promotes the economic stability and growth of the County's central business districts. This is implemented through the design and construction of new parking facilities, including mixed-use parking projects. The Parking Facility Engineering program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the system and its continued service to the commuting public.

This program also provides the collection and analysis of information necessary for evaluating and solving parking problems in designated areas, maintaining inventories of public and private parking spaces, and a Land Use Inventory for projecting parking needs. It also provides responses to inquiries from citizens and governmental and private organizations.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	528,330	3.8
Decrease Cost: Charges to CIP	-28,580	0.0
Decrease Cost: Workforce reorganization	-9,370	-0.3
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	600	0.1
FY04 CE Recommended	490,980	3.6

Fixed Costs

This program contains cost items that involve long-term funding commitments, independent of the annual scope of program costs. Fixed costs included in this category are utility payments, insurance, and the long-term operating lease for the Garage 58 facility in the Silver Spring Parking District. The budgeted amount is based on anticipated rates and the proposed size and scope of the related unit or program.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	3,063,000	0.0
Increase Cost: Electricity	65,380	0.0
Increase Cost: Office lease	19,310	0.0
FY04 CE Recommended	3,147,690	0.0

Debt Service

This program provides the annual payment of principal and interest on bonded indebtedness for construction of parking

facilities. Issuing long-term debt spreads the cost of a facility over a long period of time, usually 20 years, and enables the users, taxpayers, or ratepayers that benefit from the facility to pay for it over its useful life. Debt service is generally fixed for past bond issues, but future debt service is affected by current program decisions, interest rates, and the amount of bonds to be issued. The Bethesda and Silver Spring Parking Districts are the only districts with debt obligations.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	6,813,750	0.0
Decrease Cost: Bethesda revenue bonds	-712,490	0.0
Decrease Cost: Silver Spring revenue bonds	-566,840	0.0
FY04 CE Recommended	5,534,420	0.0

Administration

This program provides direction, support, and decision-making on parking policy issues for Traffic and Parking Services. This includes preparation and monitoring of the Division's operating budget, portions of the CIP, and revenues; personnel management; training; clerical support; automation; and liaison and correspondence with citizens and elected and appointed officials.

FY04 Recommended Changes

	Expenditures	WYs
FY03 Approved	520,680	5.5
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	10,620	0.0
FY04 CE Recommended	531,300	5.5

BUDGET SUMMARY

	Actual FY02	Budget FY03	Estimated FY03	Recommended FY04	% Chg Bud/Rec
BETHESDA PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	947,887	1,210,630	1,142,287	901,770	-25.5%
Employee Benefits	197,434	312,420	380,763	330,090	5.7%
Bethesda Parking District Personnel Costs	1,145,321	1,523,050	1,523,050	1,231,860	-19.1%
Operating Expenses	3,030,063	3,616,980	3,321,980	3,650,550	0.9%
Debt Service G.O. Bonds	285,000	267,500	267,500	0	—
Debt Service Other	2,752,908	5,083,920	4,781,880	4,699,280	-7.6%
Capital Outlay	24,846	0	0	0	—
Bethesda Parking District Expenditures	7,238,138	10,491,450	9,894,410	9,581,690	-8.7%
PERSONNEL					
Full-Time	20	20	20	21	5.0%
Part-Time	0	1	1	0	—
Workyears	24.2	23.8	23.8	18.2	-23.5%
REVENUES					
Property Tax	3,562,543	3,420,490	3,856,020	4,001,980	17.0%
Parking Fees	7,448,902	7,954,860	7,675,400	7,855,200	-1.3%
Parking Fines	3,977,908	3,333,000	4,760,000	3,670,000	10.1%
Investment Income: Projects Account	0	0	4,100	0	—
Investment Income	216,891	437,000	394,000	404,800	-7.4%
Miscellaneous	610,389	616,400	300,000	303,000	-50.8%
Bethesda Parking District Revenues	15,816,633	15,761,750	16,989,520	16,234,980	3.0%
MONTGOMERY HILLS PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	23,809	20,530	21,255	20,650	0.6%
Employee Benefits	5,653	5,820	7,085	6,770	16.3%
Montgomery Hills Parking District Personnel Costs	29,462	26,350	28,340	27,420	4.1%
Operating Expenses	43,618	48,030	52,580	54,980	14.5%
Capital Outlay	0	0	0	0	—
Montgomery Hills Parking District Expenditures	73,080	74,380	80,920	82,400	10.8%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.5	0.4	0.4	0.6	50.0%
REVENUES					
Property Tax	56,651	56,090	57,270	60,270	7.5%
Investment Income	21,950	27,000	13,000	17,700	-34.4%
Parking Fees	23,454	33,110	23,000	42,000	26.8%
Parking Fines	26,385	24,000	29,000	19,000	-20.8%
Montgomery Hills Parking District Revenues	128,440	140,200	122,270	138,970	-0.9%
SILVER SPRING PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	1,039,203	1,187,070	1,131,097	954,360	-19.6%
Employee Benefits	242,796	321,060	377,033	434,890	35.5%
Silver Spring Parking District Personnel Costs	1,281,999	1,508,130	1,508,130	1,389,250	-7.9%
Operating Expenses	3,936,168	4,589,110	4,669,110	4,467,450	-2.7%
Debt Service G.O. Bonds	114,000	107,000	107,000	0	—
Debt Service Other	2,467,158	2,479,810	2,434,130	2,408,390	-2.9%
Capital Outlay	0	200,000	200,000	0	—
Silver Spring Parking District Expenditures	7,799,325	8,884,050	8,918,370	8,265,090	-7.0%
PERSONNEL					
Full-Time	25	18	18	18	—
Part-Time	0	1	1	1	—
Workyears	25.4	25.1	25.1	23.8	-5.2%
REVENUES					
Property Tax	3,055,911	3,674,250	3,186,440	3,362,520	-8.5%
Parking Fees	4,491,618	3,939,000	4,500,000	4,800,000	21.9%
Parking Fines	1,543,488	1,717,000	1,730,000	1,210,000	-29.5%

	Actual FY02	Budget FY03	Estimated FY03	Recommended FY04	% Chg Bud/Rec
Miscellaneous	45,354	0	0	3,000,000	—
Investment Income	195,125	191,000	105,900	135,800	-28.9%
Silver Spring Parking District Revenues	9,331,496	9,521,250	9,522,340	12,508,320	31.4%
WHEATON PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	176,334	199,380	190,425	82,440	-58.7%
Employee Benefits	39,463	54,520	63,475	110,690	103.0%
Wheaton Parking District Personnel Costs	215,797	253,900	253,900	193,130	-23.9%
Operating Expenses	447,854	788,130	788,130	591,810	-24.9%
Capital Outlay	0	0	0	0	—
Wheaton Parking District Expenditures	663,651	1,042,030	1,042,030	784,940	-24.7%
PERSONNEL					
Full-Time	4	2	2	2	—
Part-Time	0	1	1	1	—
Workyears	3.7	4.6	4.6	3.0	-34.8%
REVENUES					
Property Tax	343,874	357,800	360,760	378,250	5.7%
Parking Fees	481,632	558,120	480,000	484,800	-13.1%
Parking Fines	403,569	374,710	424,000	310,000	-17.3%
Investment Income	147,239	143,000	69,300	65,400	-54.3%
Wheaton Parking District Revenues	1,376,314	1,433,630	1,334,060	1,238,450	-13.6%
DEPARTMENT TOTALS					
Total Expenditures	15,774,194	20,491,910	19,935,730	18,714,120	-8.7%
Total Full-Time Positions	49	40	40	41	2.5%
Total Part-Time Positions	0	3	3	2	-33.3%
Total Workyears	53.8	53.9	53.9	45.6	-15.4%
Total Revenues	26,652,883	26,856,830	27,968,190	30,120,720	12.2%

FUTURE FISCAL IMPACTS

Title	CE REC. FY04	FY05	FY06	(\$000's) FY07	FY08	FY09
This table is intended to present significant future fiscal impacts of the department's programs.						
BETHESDA PARKING DISTRICT						
Expenditures						
FY04 Recommended	9,582	9,582	9,582	9,582	9,582	9,582
No inflation or compensation change is included in outyear projections.						
Debt Service	0	719	730	736	-343	-322
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.						
Elevator Maintenance	0	0	20	20	20	20
Cost of elevator maintenance when warranty expires.						
Elimination of One-Time Items Recommended in FY04	0	-300	-300	-300	-300	-300
Items recommended for one-time funding in FY04, including parking citation services to collect old violations, will be eliminated from the base in the outyears.						
Garage 11 Expenditures	0	0	229	229	229	229
Savings during the renovation of Garage 11.						
Labor Contracts	0	5	5	5	5	5
These figures represent the annualization of FY04 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY05 and beyond.						
Subtotal Expenditures	9,582	10,006	10,265	10,271	9,192	9,214
MONTGOMERY HILLS PARKING DISTRICT						
Expenditures						
FY04 Recommended	82	82	82	82	82	82
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY04	0	-2	-2	-2	-2	-2
Items recommended for one-time funding in FY04, including parking citation services to collect old violations, will be eliminated from the base in the outyears.						
Subtotal Expenditures	82	80	80	80	80	80

Title	CE REC. FY04	FY05	FY06	(\$000's) FY07	FY08	FY09
SILVER SPRING PARKING DISTRICT						
Expenditures						
FY04 Recommended No inflation or compensation change is included in outyear projections.	8,265	8,265	8,265	8,265	8,265	8,265
Debt Service These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.	0	9	16	31	-1,568	-1,552
Deferred Maintenance Garage painting and other service deferred in FY04.	0	102	102	102	102	102
Elevator Maintenance Cost of elevator maintenance when warranty expires.	0	0	6	6	6	6
Elimination of One-Time Items Recommended in FY04 Items recommended for one-time funding in FY04, including parking citation services to collect old violations, will be eliminated from the base in the outyears.	0	-125	-125	-125	-125	-125
Garage 60 and Garage 61 Expenditures Operating expenditures associated with the new Wayne Avenue (Silver Circle) Garage 60 and new Town Square Garage 61.	0	1,050	1,050	1,050	1,050	1,050
Labor Contracts These figures represent the annualization of FY04 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY05 and beyond.	0	5	5	5	5	5
Subtotal Expenditures	8,265	9,307	9,319	9,334	7,735	7,751
WHEATON PARKING DISTRICT						
Expenditures						
FY04 Recommended No inflation or compensation change is included in outyear projections.	785	785	785	785	785	785
Elimination of One-Time Items Recommended in FY04 Items recommended for one-time funding in FY04, including parking citation services to collect old violations, will be eliminated from the base in the outyears.	0	-30	-30	-30	-30	-30
Labor Contracts These figures represent the annualization of FY04 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY05 and beyond.	0	1	1	1	1	1
Subtotal Expenditures	785	756	756	756	756	756

FY04-09 PUBLIC SERVICES PROGRAM: FISCAL PLAN				BETHESDA PARKING DISTRICT			
FISCAL PROJECTIONS	FY03 ESTIMATE	FY04 REC	FY05 PROJECTION	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION
ASSUMPTIONS							
Assessable Base - Real/Improved (000)	782,700	843,200	924,100	1,020,800	1,125,900	1,205,800	1,266,400
Real Property Tax Rate - Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base - Real/Unimproved (000)	159,900	172,300	188,800	208,600	230,100	246,400	258,800
Real Property Tax Rate - Unimproved	0.140	0.140	0.140	0.140	0.140	0.140	0.140
Collection (%) Real	0.990	0.990	0.990	0.990	0.990	0.990	0.990
Assessable Base - Personal/Improved (000)	221,900	216,000	214,300	218,500	223,800	229,900	237,200
Personal Property Tax Rate - Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base - Personal/Unimproved (000)	0	0	0	0	0	0	0
Personal Property Tax Rate - Unimproved	0.350	0.350	0.350	0.350	0.350	0.350	0.350
Property Tax Collection Factor: Personal Property	0.943	0.943	0.943	0.943	0.943	0.943	0.943
Indirect Cost Rate	15.74%	13.15%	13.15%	13.15%	13.15%	13.15%	13.15%
CPI (Fiscal Year)	2.3%	2.4%	2.4%	2.3%	2.4%	2.3%	2.2%
BEGINNING CASH BALANCE	25,862,750	19,348,510	14,325,350	13,058,300	15,349,130	18,916,680	24,375,880
REVENUES							
Taxes	3,856,020	4,001,980	4,237,880	4,561,100	4,917,210	5,201,560	5,434,920
Charges For Services	7,675,400	7,855,200	7,895,750	8,191,500	8,232,460	8,273,620	8,314,990
Fines & Forfeitures	4,760,000	3,670,000	3,688,350	3,706,790	3,725,330	3,743,950	3,762,670
Miscellaneous	698,100	707,800	848,230	991,690	1,194,880	1,471,100	1,877,260
Subtotal Revenues	16,989,520	16,234,980	16,670,210	17,451,080	18,069,880	18,690,230	19,389,840
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund							
Indirect Costs	(239,730)	(161,990)	(162,620)	(162,620)	(162,620)	(162,620)	(162,620)
Transfers To Special Fds: Tax Supported							
TMD/BTS	(724,020)	(726,690)	(744,130)	(761,990)	(780,280)	(798,230)	(815,790)
Mass Transit PVN Transfer	(1,431,600)	(2,464,920)	(1,470,570)	(1,485,270)	(1,500,130)	(1,515,130)	(1,530,280)
Transfers To Special Fds: Non-Tax Supported							
Bethesda Urban District/BUP	(843,000)	(1,200,000)	(1,034,000)	(996,000)	(948,000)	(911,000)	(881,000)
Revenue Bond Proceeds							
Revenue Bond Proceeds	0	8,739,150	0	0	0	0	0
Subtotal Interfund Transfers	(3,238,350)	4,185,550	(3,411,320)	(3,405,880)	(3,391,030)	(3,386,980)	(3,389,690)
TOTAL RESOURCES	39,613,920	39,769,040	27,584,240	27,103,500	30,027,980	34,219,930	40,376,030
CIP CURRENT REVENUE APPROP.	(10,371,000)	(15,862,000)	(4,769,000)	(1,738,000)	(1,089,000)	(901,000)	(901,000)
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(4,845,030)	(4,882,410)	(4,882,410)	(4,882,410)	(4,882,410)	(4,882,410)	(4,882,410)
Debt Service: G.O. Bonds	(267,500)	0	0	0	0	0	0
Debt Service: Revenue Bonds	(4,781,880)	(4,699,280)	(5,418,650)	(5,429,150)	(5,435,080)	(4,355,830)	(4,377,730)
Labor Agreements	n/a	0	(4,810)	(4,810)	(4,810)	(4,810)	(4,810)
Annualizations and FY04 One-Time	n/a	n/a	300,000	300,000	300,000	300,000	300,000
FPI - Garage 11 Expenditures and Elevator Maintenance	n/a	n/a	248,930	0	0	0	0
Subtotal PSP Oper Budget Approp / Exp's	(9,894,410)	(9,581,690)	(9,756,940)	(10,016,370)	(10,022,300)	(8,943,050)	(8,964,950)
TOTAL USE OF RESOURCES	(20,265,410)	(25,443,690)	(14,525,940)	(11,754,370)	(11,111,300)	(9,844,050)	(9,865,950)
YEAR END CASH BALANCE	19,348,510	14,325,350	13,058,300	15,349,130	18,916,680	24,375,880	30,510,080
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	48.8%	36.0%	47.3%	56.6%	63.0%	71.2%	75.6%

Assumptions:

1. Bond coverage (annual net revenues over debt service requirements) is maintained at about 242 percent in FY04. The minimum requirement is 125 percent.
2. Property tax revenue is assumed to increase over the six years based on an improved assessable base.
3. Investment income is estimated to increase over the six-year period based upon projected cash balance.
4. Revenue growth for parking fines is projected to increase by 1.0 percent per year.
5. Revenues associated with the air rights lease for Garage 49 are assumed in FY04 through FY09.
6. G.O. debt service will be eliminated in FY04.
7. Revenue bond issue of \$9 million in FY04.
8. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY04
9. The FY04-09 projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. FY05-09 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balances may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
10. For more information regarding the CIP and related capital projects, refer to the FY03-08 Recommended CIP, Transportation Section.

FY04-09 PUBLIC SERVICES PROGRAM: FISCAL PLAN				MONTGOMERY HILLS PARKING DISTRICT			
FISCAL PROJECTIONS	FY03 ESTIMATE	FY04 REC	FY05 PROJECTION	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION
ASSUMPTIONS							
Assessable Base - Real/Improved (000)	18,900	20,400	22,400	24,700	27,200	29,100	30,600
Real Property Tax Rate - Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base - Real/Unimproved (000)	400	400	400	400	400	400	400
Real Property Tax Rate - Unimproved	0.120	0.120	0.120	0.120	0.120	0.120	0.120
Collection (%) Real	0.990	0.990	0.990	0.990	0.990	0.990	0.990
Assessable Base - Personal/Improved (000)	2,100	2,000	2,000	2,000	2,000	2,100	2,200
Personal Property Tax Rate - Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base - Personal/Unimproved (000)	0	0	0	0	0	0	0
Personal Property Tax Rate - Unimproved	0.350	0.360	0.360	0.360	0.360	0.360	0.360
Property Tax Collection Factor: Personal Property	0.943	0.943	0.943	0.943	0.943	0.943	0.943
Indirect Cost Rate	15.74%	13.15%	13.15%	13.15%	13.15%	13.15%	13.15%
CPI (Fiscal Year)	2.3%	2.4%	2.4%	2.3%	2.4%	2.3%	2.2%
BEGINNING CASH BALANCE	756,650	759,880	775,300	810,920	858,910	919,840	992,440
REVENUES							
Taxes	57,270	60,270	65,020	70,490	76,430	81,500	85,640
Charges For Services	23,000	42,000	42,000	42,000	42,000	42,000	42,000
Fines & Forfeitures	29,000	19,000	19,000	19,000	19,000	19,000	19,000
Miscellaneous	13,000	17,700	27,300	34,200	41,200	47,800	55,500
Subtotal Revenues	122,270	138,970	153,320	165,690	178,630	190,300	202,140
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund							
Indirect Costs	(4,150)	(3,610)	(3,620)	(3,620)	(3,620)	(3,620)	(3,620)
Transfers To Special Fds: Tax Supported							
MATS	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)	(10,610)
Mass Transit PVN Transfer	(23,360)	(26,930)	(23,360)	(23,360)	(23,360)	(23,360)	(23,360)
Subtotal Interfund Transfers	(38,120)	(41,150)	(37,590)	(37,590)	(37,590)	(37,590)	(37,590)
TOTAL RESOURCES	840,800	857,700	891,030	939,020	999,950	1,072,550	1,156,990
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(80,920)	(82,400)	(82,400)	(82,400)	(82,400)	(82,400)	(82,400)
Labor Agreements	n/a	0	(110)	(110)	(110)	(110)	(110)
FFI - Parking Citation Services	n/a	n/a	2,400	2,400	2,400	2,400	2,400
Subtotal PSP Oper Budget Approp / Exp's	(80,920)	(82,400)	(80,110)	(80,110)	(80,110)	(80,110)	(80,110)
TOTAL USE OF RESOURCES	(80,920)	(82,400)	(80,110)	(80,110)	(80,110)	(80,110)	(80,110)
YEAR END CASH BALANCE	759,880	775,300	810,920	858,910	919,840	992,440	1,076,880
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	90.4%	90.4%	91.0%	91.5%	92.0%	92.5%	93.1%

Assumptions:

1. Property tax revenue is assumed to increase over the six years based on an improved assessable base.
2. Investment income is estimated to increase over the six-year period based upon projected cash balance.
3. Revenue growth for parking fines is projected to increase by 1.0 percent per year.
4. Parking fees are raised by 10¢ in FY04.
5. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY04
6. The FY04-09 projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. FY05-09 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balances may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
7. For more information regarding the CIP and related capital projects, refer to the FY03-08 Recommended CIP, Transportation Section.

FY04-09 PUBLIC SERVICES PROGRAM: FISCAL PLAN				SILVER SPRING PARKING DISTRICT			
FISCAL PROJECTIONS	FY03 ESTIMATE	FY04 REC	FY05 PROJECTION	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION
ASSUMPTIONS							
Assessable Base - Real/Improved (000)	891,500	960,400	1,052,600	1,162,800	1,282,500	1,373,600	1,442,600
Real Property Tax Rate - Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base - Real/Unimproved (000)	26,900	29,000	31,800	35,100	38,700	41,400	43,500
Real Property Tax Rate - Unimproved	0.140	0.140	0.140	0.140	0.140	0.140	0.140
Collection (%) Real	0.990	0.990	0.990	0.990	0.990	0.990	0.990
Assessable Base - Personal/Improved (000)	102,700	100,000	99,200	101,100	103,500	106,300	109,700
Personal Property Tax Rate - Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base - Personal/Unimproved (000)	0	0	0	0	0	0	0
Personal Property Tax Rate - Unimproved	0.350	0.350	0.350	0.350	0.350	0.350	0.350
Property Tax Collection Factor: Personal Property	0.943	0.943	0.943	0.943	0.943	0.943	0.943
Indirect Cost Rate	15.74%	13.15%	13.15%	13.15%	13.15%	13.15%	13.15%
CPI (Fiscal Year)	2.3%	2.4%	2.4%	2.3%	2.4%	2.3%	2.2%
BEGINNING CASH BALANCE	6,479,330	3,387,720	5,573,260	3,717,870	2,992,510	3,205,350	5,978,500
REVENUES							
Taxes	3,186,440	3,362,520	3,616,700	3,939,290	4,291,930	4,566,690	4,783,310
Charges For Services	4,500,000	4,800,000	5,610,450	6,336,350	6,382,720	6,429,550	6,476,840
Fines & Forfeitures	1,730,000	1,210,000	1,222,100	1,234,320	1,246,660	1,259,130	1,271,720
Miscellaneous	105,900	3,135,800	222,500	209,300	220,300	276,300	459,000
Subtotal Revenues	9,522,340	12,508,320	10,671,750	11,719,260	12,141,610	12,531,670	12,990,870
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund							
Indirect Costs	(237,380)	(182,690)	(183,390)	(183,390)	(183,390)	(183,390)	(183,390)
Transfers To Special Fds: Non-Tax Supported							
Urban District	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
Subtotal Interfund Transfers	(587,380)	(532,690)	(533,390)	(533,390)	(533,390)	(533,390)	(533,390)
TOTAL RESOURCES	15,414,290	15,363,350	15,711,620	14,903,740	14,600,730	15,203,630	18,435,980
CIP CURRENT REVENUE APPROP.							
PSP OPER. BUDGET APPROP/ EXP'S.	(3,108,200)	(1,525,000)	(2,687,000)	(2,592,000)	(2,062,000)	(1,490,000)	(1,486,000)
Operating Budget	(6,377,240)	(5,856,700)	(5,856,700)	(5,856,700)	(5,856,700)	(5,856,700)	(5,856,700)
Debt Service: G.O. Bonds	(107,000)	0	0	0	0	0	0
Debt Service: Other	(2,434,130)	(2,408,390)	(2,417,590)	(2,424,290)	(2,438,440)	(840,190)	(855,940)
Labor Agreements	n/a	0	(5,370)	(5,370)	(5,370)	(5,370)	(5,370)
Annualizations and FY04 One-Time	n/a	n/a	125,000	125,000	125,000	125,000	125,000
FFI - Deferred Maintenance and Elevator Maintenance	n/a	n/a	(102,090)	(107,870)	(107,870)	(107,870)	(107,870)
FFI - Garage 60 & 61	n/a	n/a	(1,050,000)	(1,050,000)	(1,050,000)	(1,050,000)	(1,050,000)
Subtotal PSP Oper Budget Approp / Exp's	(8,918,370)	(8,265,090)	(9,306,750)	(9,319,230)	(9,333,380)	(7,735,130)	(7,750,880)
TOTAL USE OF RESOURCES	(12,026,570)	(9,790,090)	(11,993,750)	(11,911,230)	(11,395,380)	(9,225,130)	(9,236,880)
YEAR END CASH BALANCE	3,387,720	5,573,260	3,717,870	2,992,510	3,205,350	5,978,500	9,199,100
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	22.0%	36.3%	23.7%	20.1%	22.0%	39.3%	49.9%

Assumptions:

- Bond coverage (annual net revenues over debt service requirements) is maintained at about 276 percent in FY04. The minimum requirement is 125 percent.
- Property tax revenue is assumed to increase over the six years based on an improved assessable base.
- Revenue growth for charges for services is projected to increase by 1.0 percent per year in FY04-FY09. In addition, charges for services are assumed to increase beginning in FY05 and FY06 based on revenues from Garages 60 and 61.
- Investment income will vary over the six-year period based upon projected cash balance.
- Revenue growth for parking fines is projected to increase by 1.0 percent per year in FY04-FY09. The FY03 Approved and estimate includes revenue due to more aggressively collecting old violations.
- G.O. debt service is eliminated in FY04.
- The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY04
- The FY04-09 projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. FY05-09 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balances may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.
- For more information regarding the CIP and related capital projects, refer to the FY03-08 Recommended CIP, Transportation Section.
- The accumulated General Fund support from FY00 to FY03 totals \$2,782,630 and is presumed to be repaid by the Parking District in the future.

FY04-09 PUBLIC SERVICES PROGRAM: FISCAL PLAN				WHEATON PARKING DISTRICT			
FISCAL PROJECTIONS	FY03 ESTIMATE	FY04 REC	FY05 PROJECTION	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION
ASSUMPTIONS							
Assessable Base - Real/Improved (000)	110,000	118,500	129,900	143,500	158,300	169,500	178,000
Real Property Tax Rate - Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base - Real/Unimproved (000)	800	900	1,000	1,100	1,200	1,300	1,400
Real Property Tax Rate - Unimproved	0.120	0.120	0.120	0.120	0.120	0.120	0.120
Collection (%) Real	0.990	0.990	0.990	0.990	0.990	0.990	0.990
Assessable Base - Personal/Improved (000)	17,400	16,900	16,800	17,100	17,500	18,000	18,600
Personal Property Tax Rate - Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base - Personal/Unimproved (000)	0	0	0	0	0	0	0
Personal Property Tax Rate - Unimproved	0.300	0.300	0.300	0.300	0.300	0.300	0.300
Property Tax Collection Factor: Personal Property	0.943	0.943	0.943	0.943	0.943	0.943	0.943
Indirect Cost Rate	13.69%	13.15%	13.15%	13.15%	13.15%	13.15%	13.15%
CPI (Fiscal Year)	2.3%	2.4%	2.4%	2.3%	2.4%	2.3%	2.2%
BEGINNING CASH BALANCE	4,983,160	3,190,790	2,232,740	1,422,060	615,530	620,700	755,430
REVENUES							
Taxes	360,760	378,250	404,880	439,020	476,570	506,110	529,830
Charges For Services	480,000	484,800	489,650	494,540	499,490	504,480	509,530
Fines & Forfeitures	424,000	310,000	313,100	316,230	319,390	322,590	325,810
Miscellaneous	69,300	65,400	67,900	45,700	32,900	39,000	50,400
Subtotal Revenues	1,334,060	1,238,450	1,275,530	1,295,490	1,328,350	1,372,180	1,415,570
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund							
Indirect Costs	(39,960)	(25,400)	(25,510)	(25,510)	(25,510)	(25,510)	(25,510)
Transfers To Special Fds: Tax Supported							
MATS	(276,520)	(227,390)	(232,850)	(238,440)	(244,160)	(249,780)	(255,280)
Mass Transit PVN Transfer	(231,250)	(272,470)	(243,430)	(249,760)	(256,250)	(262,910)	(262,910)
Transfers From The General Fund							
Operating Subsidy	0	0	0	0	560,000	725,000	710,000
Transfers To Special Fds: Non-Tax Supported							
Urban District	(471,670)	(695,300)	(489,650)	(494,540)	(499,490)	(504,480)	(509,530)
Subtotal Interfund Transfers	(1,019,400)	(1,220,560)	(991,440)	(1,008,250)	(465,410)	(317,680)	(343,230)
TOTAL RESOURCES	5,297,820	3,208,680	2,516,830	1,709,300	1,478,470	1,675,200	1,827,770
CIP CURRENT REVENUE APPROP.	(1,065,000)	(191,000)	(339,000)	(338,000)	(102,000)	(164,000)	(164,000)
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(1,042,030)	(784,940)	(784,940)	(784,940)	(784,940)	(784,940)	(784,940)
Labor Agreements	n/a	0	(830)	(830)	(830)	(830)	(830)
FFI - Parking Citation Services	n/a	n/a	30,000	30,000	30,000	30,000	30,000
Subtotal PSP Oper Budget Approp / Exp's	(1,042,030)	(784,940)	(755,770)	(755,770)	(755,770)	(755,770)	(755,770)
TOTAL USE OF RESOURCES	(2,107,030)	(975,940)	(1,094,770)	(1,093,770)	(857,770)	(919,770)	(919,770)
YEAR END CASH BALANCE	3,190,790	2,232,740	1,422,060	615,530	620,700	755,430	908,000
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	60.2%	69.6%	56.5%	36.0%	42.0%	45.1%	49.7%
Assumptions: 1. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 2. Investment income is estimated to increase over the six-year period based upon projected cash balance. 3. Revenue growth for parking fines is projected to increase by 1.0 percent per year. 4. The Labor contract with the Municipal and County Government Employees Organization expires at the end of FY04 5. The FY04-09 projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. FY05-09 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balances may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. 6. For more information regarding the CIP and related capital projects, refer to the FY03-08 Recommended CIP, Transportation Section.							

PUBLIC WORKS AND TRANSPORTATION

Operations

PROGRAM: Parking Facility Maintenance	PROGRAM ELEMENT: Parking Garage Elevator Maintenance
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PROGRAM MISSION:
To maintain elevators in County-owned parking garages in the Bethesda, Silver Spring, and Wheaton Parking Lot Districts to maximize the amount of time elevators are in service for customers

COMMUNITY OUTCOMES SUPPORTED:

- Responsive government
- Safe and convenient use of parking facilities

PROGRAM MEASURES	FY00 ACTUAL	FY01 ACTUAL	FY02 ACTUAL	FY03 BUDGET	FY04 CE REC
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Outcomes/Results: Average percentage of time elevators are in-service	89.5	94.1	96.4	97	98
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Service Quality:

Efficiency:

Average maintenance cost per elevator per year (\$)	^a 4,333	2,562	2,420	2,143	1,606
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Workload/Outputs:

Number of parking garage elevators	33	32	39	47	47
Number of parking garage elevator service calls	NA	345	346	362	325

Inputs:

Expenditures - maintenance contracts (\$000) ^b	^a 143	82	^c 70	100.7	75.5
CIP expenditures - elevator modernization projects (\$000) ^b	10	1,282	484	38	38

Notes:

^aIncludes upgrades to Bethesda Garage 11, elevator car #2.

^bContractual services only; excludes a small amount of County staff time necessary to monitor the contracts. In FY02, the four elevators in Garage 1A remained in service.

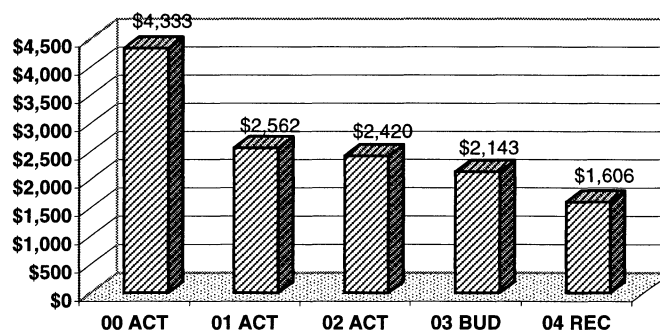
^cThe FY02 actual maintenance expenditures came in less than budgeted because of lower rates (due to a new contractor) and the exclusion of the elevators at Garages No. 5, 21, 49, and 55 (due to their warranty under the modernization).

EXPLANATION:

Starting in FY99, in-service and out-of-service time has been tracked for all parking district garage elevators. Tracking of the number of elevator malfunctions requiring service calls to the elevator maintenance contractor began in FY01.

A major CIP-funded modernization of older, high-maintenance elevators in parking garages was implemented in FY01 and FY02, which should improve the average percentage of time in-service. Four elevators will be deleted in FY04 with demolition of Garage 10, and four new elevators will be added in FY04 with completion of Garage 61 in Silver Spring.

Average Annual Maintenance Cost Per Elevator



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: County elevator maintenance contractor, Regional Services Centers.

MAJOR RELATED PLANS AND GUIDELINES: Capital Improvements Program.